

TRANSFER ARTICULATION AGREEMENT

This Transfer Articulation Agreement (“Agreement”) is made between the University of Colorado, Denver, with offices at 1201 Larimer Street, Denver, CO 80204 (“CU Denver”) and the State of Colorado, Department of Higher Education, State Board for Community Colleges and Occupational Education, for the use and benefit of the Arapahoe Community College created under Colorado law, with offices at 5900 Santa Fe Drive, Littleton, CO 80120. (“ACC”). CU Denver and ACC may each be referred to herein as “Party”, and collectively as “Parties”.

RECITALS

A. CU Denver is a regionally accredited post-secondary institution of higher education that offers accredited programs that educate and qualify students to receive bachelor’s (“BA” or “BS”), master’s, doctoral, and professional degrees across a wide range of disciplines. As a public urban research university, CU Denver is part of the University of Colorado system and is classified as an R1 institution by the Carnegie Classification of Institutions of Higher Education.

B. Arapahoe Community College is a regionally accredited post-secondary institution of higher education that offers accredited programs that educate and qualify students to receive associate of arts (“AA”), associate of science (“AS”), and associate of applied sciences (“AAS”) degrees, as well as other post-secondary degrees and certificates.

C. The Parties wish to collaborate on the terms set forth in this Agreement to promote and facilitate a program (“CU Denver Transfer Program”) for the transfer of a student from ACC (“ACC Student”) to CU Denver so that such student may be able to complete the courses needed to earn a bachelor’s degree from CU Denver. In furtherance of this purpose, this Agreement, among other things, identifies the courses an ACC Student must complete and any other requirements that must be satisfied in earning an ACC certificate in order to qualify for the CU Denver Transfer Program assurance specified in Section 1.1 below.

NOW, THEREFORE, in consideration of the mutual promises and covenants set forth in this Agreement, the Parties agree as follows:

1. Elements of CU Denver Transfer Program.

1.1 An ACC Student who (i) earns a Music Business Certificate at ACC, (ii) completes all of the course requirements for the Music Business Certificate with a grade of C- or higher in each of those courses, as verified by official transcript from ACC, and (iii) is admitted to the bachelor’s degree program in Music Business at CU Denver, will be entitled to the following assurance:

- a. All courses in the Music Business Certificate program at ACC will fulfill the relevant course requirements in the bachelor’s degree program in Music Business at CU Denver, as outlined in Exhibit A.
- b. Should curricular changes to this Agreement occur, students identified as part of this Agreement will not be penalized nor incur credit loss.
- c. CU Denver shall accept all applicable credits earned within ten (10) years of transfer to CU Denver.

Credits earned more than ten years earlier will be evaluated on a course-by-course basis.

1.2 Any ACC Student who is admitted to CU Denver through the CU Denver Transfer Program (“ACC Transfer Student”) will be subject to all of the remaining graduation requirements at CU Denver.

2. Transfers Outside the CU Denver Transfer Program.

2.1 Any ACC Student who does not qualify for transfer to CU Denver under the CU Denver Transfer Program set forth in this Agreement may nevertheless apply to transfer to CU Denver and request that courses completed at ACC be approved for credit in satisfaction of the course requirements for the CU Denver bachelor’s degree program.

3. Rights and Obligations of CU Denver.

3.1 CU Denver will annually review and update each Transfer Guide and make them available on the CU Denver website.

3.2 CU Denver shall have the sole right and authority to determine those ACC courses that qualify for transfer under the CU Denver Transfer Program and whether an ACC Student meets all of the requirements for admission to CU Denver.

3.3 Both Parties acknowledge that it is typically in the best interest of the student to complete their certificate at ACC; both Parties will work together to support a student’s completion of the certificate at ACC. Should an ACC student transfer to CU Denver prior to completing their certificate, CU Denver will encourage students to send transcripts back to ACC for consideration of awarding of the certificate through a reverse transfer.

4. Rights and Obligations of ACC.

4.1 ACC shall provide CU Denver with information regarding courses available through ACC.

4.2 ACC shall have the sole right and authority to determine whether an ACC student meets all the requirements that must be satisfied in order to receive an ACC certificate.

5. Mutual Rights and Obligations of the Parties.

5.1 Each Party reserves the right and authority to amend the conditions or requirements for admission, acceptance, retention and eligibility to receive the academic degree in their respective programs that are the subject of this Agreement, at any time as may be necessary in the interests of the institution or the program, and in such event shall promptly give notice thereof to the other Party.

5.2 The Parties will collaborate with each other to promote the CU Denver Transfer Program by providing opportunities to communicate information about the CU Denver Transfer Program through the Parties' respective official websites. The Parties agree that any written materials, including online information, promoting the CU Denver Transfer Program shall not be published or otherwise used without the prior written approval of both Parties.

5.3 The Parties shall undertake an annual evaluation of the collaboration supported by this Agreement and use the findings to improve the process for ACC Student participation in the CU Denver Transfer Program.

5.4 This Agreement shall be reviewed every five years by the parties unless significant curriculum and/or program changes mandate an earlier review—in which case, the institution will notify the other party to this Agreement in writing that changes impacting (or potentially impacting) this Agreement have occurred. If deemed appropriate, a new agreement will be generated and signed.

5.5 Each Party assumes responsibility for informing their students of curricular revisions that would impact student planning and/or degree completion. In the event graduation requirements for the bachelor's degree at CU Denver change within this time, students who have declared this program at ACC will have their academic plan honored for 4 years beyond the date of the change.

6. FERPA Compliance and Confidentiality of Student Education Records and Personally Identifiable Information ("PII").

6.1 The Parties shall comply with the Family Education Rights and Privacy Act (FERPA) with regard to collection and use of Student Education Records. Authorized employees of the Parties will have access to Student Education Records as defined under FERPA for eligible transfer students. ACC will track and provide PII for students who intend or seek to enroll at CU Denver per this Agreement as consistent with its internal policy on Student Educational Records and Directory Information.

6.2 The parties will disclose PII only for the purpose of fulfilling their duties under this Agreement and not share such data with or disclose it to any third party except as provided for in this Agreement, required by law, or authorized in writing by both parties.

6.3 CU Denver and ACC shall use reasonable efforts to implement appropriate reasonable physical, administrative, and technical safeguards to prevent unauthorized use or disclosure of Student Education Records. Such measures will be no less protective than those used to secure CU Denver's and ACC's own data of a similar type and in no event less than reasonable in view of the type and nature of the data involved.

7.0 Gramm-Leach-Bliley Act Compliance.

7.1 The Parties shall comply with the Gramm-Leach-Bliley Act (GBLA) in its collection and use of student financial data. The Parties will use student financial data only for the purpose of fulfilling their respective duties under this Agreement for the student's benefit and will not share such data with or disclose it to any third party except as provided for in this Agreement, required by law, or authorized in writing by the student.

8.0 Data Sharing between the Parties.

8.1 Per paragraph 6.1, 6.2, 6.3, 7.1 and all applicable laws and regulations, ACC will provide CU Denver with Student Educational Records necessary to an ACC student's enrollment and participation in the Transfer Program and information will be shared between the Parties to track student interest, persistence, and success.

8.2. CU Denver agrees to provide ACC with certain de-identified data related to students participating in the CU Denver Transfer Program as more specifically outlined in Exhibit B on an annual basis.

9. Legal Authority. Each Party warrants that it possesses the legal authority to enter into this Agreement, and that it has taken all actions required by its procedures, by-laws, and/or applicable law to exercise that authority, and to lawfully authorize its undersigned signatory to execute this Agreement.

10. Accreditation. Each Party warrants that as of the effective date of this Agreement, and during this Agreement's term, it is and will be fully accredited institutionally by a US Department of Education recognized regional accrediting agency, which in the case of ACC is the Higher Learning Commission, and in the case of CU Denver is the Higher Learning Commission.

11. Independent Contractor Relationship. The Parties shall perform their duties hereunder as independent contractors and not as employees, agents, or servants of each other. No agent or employee of either Party shall be or shall be deemed to be an agent or employee of the other. The Parties shall pay when due all required employment taxes and income tax and local head tax on any of its employees. The Parties acknowledge that they and their employees are not entitled to unemployment insurance benefits unless they or a third party provides such coverage and that the other Party does not pay for or otherwise provide such coverage. Neither Party shall have authorization, express or implied, to bind the other to any additional agreements, liabilities, or understandings, except as expressly set forth in this Agreement. Each Party shall be solely responsible for the acts or omissions of its employees and agents. Furthermore, this Agreement shall not be construed to create any partnership or joint venture between the Parties.

12. Insurance.

12.1 Notwithstanding any other provision of this Agreement to the contrary, no term or condition of this Agreement shall be construed or interpreted as a waiver, express or implied, of any of the immunities,

rights, benefits, protection, or other provisions of the Colorado Governmental Immunity Act, §§ 24-10-101, et seq., C.R.S., as it now exists or is hereafter amended (“CGIA”). The Parties understand and agree that liability for claims for injuries to persons or property arising out of the negligence of ACC, its departments, institutions, agencies, boards, officials and employees is controlled and limited by the provisions of the CGIA, as it now exists or is hereafter amended, and the risk management statutes, §§ 24-30-1501, et seq., C.R.S., as they now exist or are hereafter amended.

12.2 ACC, as an entity of the State of Colorado, is self-insured for \$424,000 per person and \$1,195,000 per occurrence as more fully set forth in the Colorado Governmental Immunity Act, C.R.S. §§ 24-10-101, et seq. and State of Colorado Risk Management laws, C.R.S. §§ 24-30-1501, et. seq.

12.3 CU Denver shall maintain during the term of this Agreement (i) commercial general liability insurance coverage in the minimum amount of \$1,000,000 per occurrence and \$3,000,000 in the aggregate, and (ii) worker's compensation insurance and unemployment compensation insurance in the amounts required by law.

13. Licenses, Permits, and Responsibilities. Each Party warrants that, at the time of entering into this Agreement, each Party has currently in effect all necessary licenses, certifications, approvals, insurance, permits, and other requirements necessary to properly perform its obligations under this Agreement. Each Party also warrants that it will maintain all necessary licenses, certifications, approvals, insurance, permits, and other requirements necessary to properly perform its obligations under this Agreement. Additionally, all employees of either Party performing services under this Agreement shall hold the required licenses or certifications, if any, to perform their respective duties and responsibilities. Any revocation, withdrawal or non-renewal of necessary licenses, certifications, approvals, insurance, permits, and other requirements necessary to properly perform under this Agreement, shall be grounds for termination of this Agreement by any Party.

14. Compliance with Applicable Laws, Rules, and Regulations.

14.1 Each Party shall comply with any and all federal and state laws, rules and regulations, and county and municipal ordinances, rules and regulations applicable to each Party’s performance of its obligations under this Agreement.

14.2 The Parties shall comply with all applicable federal and state anti-discrimination laws that prohibit discrimination on the basis of race, color, sex, age, religion, national origin, disability, or any other prohibited basis. In the event either Party, or any of its employees, agents or students is alleged to have violated any of such anti-discrimination laws while performing obligations under this Agreement, the Parties agree to cooperate in conducting a subsequent investigation, including sharing investigative reports.

15. Termination.

15.1 This Agreement shall continue until terminated by either Party (i) without cause by giving at least one hundred twenty (120) days prior written notice to the other Party; or (ii) with cause based upon a breach of this Agreement (other than a breach of Section 10 based upon the termination of a Party's accreditation) by giving written notice of termination to the breaching Party specifying the reason(s) therefor, and giving the breaching Party an opportunity to cure the breach within thirty (30) days of the date of such notice. Unless otherwise agreed to by the Parties in writing, this Agreement shall be deemed terminated at the expiration of such thirty (30)-day period if the breach is not cured within that time.

15.2 Upon any termination of this Agreement, CU Denver shall have no obligation to allow any additional ACC Student to participate in the CU Denver Transfer Program to receive the assurance provided in Section 1.1 of this Agreement.

15.3 In the event either Party's accreditation, as required by Section 10 hereof, is terminated, the Party whose accreditation is terminated shall promptly give notice thereof to the other Party, and this Agreement shall be deemed terminated as of the date such accreditation is terminated.

16. Representatives and Notices.

16.1 For the purpose of providing a contact person for the general administration of this Agreement, the individuals identified below are hereby designated representatives of the respective Parties. Either Party may from time to time designate by notice in writing a new or substitute representative:

For CU Denver:

Karen Marrongelle

Provost / Executive Vice President for
Academic Affairs

provost@ucdenver.edu

Lucinda Bliss

Dean of the College of Arts & Media

lucinda.bliss@ucdenver.edu

303.315.7400

For ACC:

Cheryl D. Calhoun

Provost / Vice President of Instruction

cheryl.calhoun@arapahoe.edu

303.797.5702

Erin Bauer

Academic Dean

erin.bauer@arapahoe.edu

303.797.5073

16.2 All notices permitted or required to be given by the Parties hereunder shall be personally delivered, given by certified U.S. mail, postage prepaid, or delivered overnight by a nationally recognized courier service, delivery fee prepaid, to the individuals at the addresses set forth below. Either Party may from time to time designate by notice in writing substitute addresses or persons to whom such notices shall be sent.

For Institution:

University of Colorado, Denver

1201 Larimer Street

Denver, CO 80204

Attn: Karen Marrongelle, Provost / Executive
Vice President for Academic Affairs

For ACC:

Arapahoe Community College

5900 Santa Fe Drive

Littleton, CO 80120

Attn.: Cheryl D. Calhoun, Provost / Vice
President of Instruction

17. Assignment and Successors. The Parties agree not to assign rights or delegate duties under this Agreement or subcontract any part of the performance required under this Agreement without the express, written consent of the other, which shall not be unreasonably withheld. Except as herein otherwise provided, this Agreement shall inure to the benefit of and be binding upon the Parties hereto and their respective permitted successors and assigns.

18. Entire Understanding. This Agreement is intended as the complete integration of all understandings between the Parties with respect to the subject matter hereof. No prior or contemporaneous addition, deletion, or other amendment hereto shall have any force or affect whatsoever, unless embodied herein in writing. No subsequent novation, renewal, addition, deletion, or other amendment hereto shall have any force or effect unless embodied in a writing executed by the Parties and approved in accordance with applicable law.

21. Modification and Amendment. No modification of this Agreement shall be effective unless agreed to in writing by both Parties in an amendment to this Agreement that is properly executed by the Parties and approved in accordance with applicable law.

22. No State Funds. This Agreement does not involve the expenditure of State funds. Any obligation under this Agreement that would require the expenditure of State funds requires the approval of the State Controller and an amendment to this Agreement.

23. Survival of Certain Contract Terms. Notwithstanding anything herein to the contrary, the Parties understand and agree that all terms and conditions of this Agreement and any exhibit hereto which may require continued performance, compliance, or effect beyond the termination date of this Agreement shall survive such termination date and shall be enforceable as provided herein in the event of such failure to perform or comply by either Party.

24. Severability. If any of the provisions of this Agreement shall be held invalid or unenforceable, such invalidity or unenforceability shall not invalidate or render unenforceable the entire Agreement, but rather the entire Agreement shall be construed as if not containing the particular invalid or unenforceable provision or provisions, and the rights and obligations of the Parties shall be construed and enforced accordingly, to effectuate the essential intent and purposes of this Agreement.

25. Waiver. Neither Party may waive or release any of its rights or interests in this Agreement except in writing. The failure of either Party to assert a right hereunder or to insist upon compliance with any term or condition of this Agreement shall not constitute a waiver of that right or excuse a similar subsequent failure to perform any such term or condition. No waiver by either Party of any condition or term in any one or more instances shall be construed as a continuing waiver of such condition or term or of another condition or term.

26. Applicable Law and Venue for Dispute Resolution. This Agreement shall be governed and construed exclusively in accordance with the laws of the state of Colorado, excluding its choice of law rules, and all claims relating to or arising out of this Agreement or the breach thereof, whether sounding in contract, tort or otherwise, shall likewise be governed exclusively by the laws of the state of Colorado, excluding its choice of law rules. Any controversy, claim, or dispute arising out of or related to this Agreement, or the breach thereof, shall be adjudicated in the courts of the county of Denver, Colorado, to which the parties consent to personal jurisdiction.

27. Consortium Agreement Disclosures. ACC shall comply with the provisions of 34 C.F.R. § 668.5(e) and 34 C.F.R. § 668.43(a)(12) by providing each ACC Transfer Student concurrently enrolled in an ACC School and CU Denver under the CU Denver Transfer Program and each prospective student to the CU Denver Transfer Program a description of the written arrangements related to the CU Denver Transfer Program, including, but not limited to, the following information: (i) the portion of the educational program that

the institution that grants the degree is not providing; (ii) the name and location of the institutions or organizations that are providing the portion of the educational program that the institution that grants the degree is not providing; (iii) the method of delivery of the portion of the educational program that the institution that grants the degree is not providing; and (iv) estimated additional costs ACC Transfer Students may incur as the result of enrolling in an educational program that is provided, in part, under this Agreement.

28. Force Majeure. Neither Party shall be liable for failure to perform as required by this Agreement to the extent such failure to perform is due to circumstances reasonably beyond such Party's control, including, without limitation, failure of any legal, governmental, or accrediting agency approval required for full performance, any order, rule or regulation of any court or government agency, labor disturbances or labor disputes, wars, insurrections, terrorism or civil disorders, acts of God, or any other cause beyond the reasonable control of the Party whose performance is affected; provided, however, that the Party affected by such a condition shall promptly give notice to the other Party stating the nature of the condition, its anticipated duration, and any action being taken to avoid or minimize its effect. The suspension of performance shall be of no greater scope and no longer duration than is reasonably required, and the nonperforming Party shall use its commercially reasonable efforts to remedy its inability to perform; provided further, however, that in the event the suspension of performance continues for more than thirty (30) days after the date of the occurrence, and such failure to perform would constitute a material breach of this Agreement in the absence of such force majeure event, the non-affected Party may terminate this Agreement immediately by written notice to the affected Party.

29. Non-Exclusive Agreement. This Agreement is non-exclusive, and either Party may contract with third parties to provide other similar programs.

30. Headings. The underlined section headings contained in this Agreement are for reference purposes only and shall not affect in any way the meaning or interpretation of this Agreement.

IN WITNESS WHEREOF, the Parties have executed this Agreement on the day and year first written above.

State of Colorado, Department of Higher Education,
State Board for Community Colleges
and Occupational Education,
for the use and benefit of
Arapahoe Community College

University of Colorado, Denver

DocuSigned by:
By: Cheryl Calhoun
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11/24/2025
Cheryl Calhoun
Provost / VP Instruction
Arapahoe Community College

Signed by:
By: Erin Bauer
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11/24/2025
Erin Bauer
Dean of Arts, Culture, and Society
Arapahoe Community College

Signed by:
By: Karen Marrongelle
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12/1/2025
Karen Marrongelle
Provost / EVC Academic Affairs
University of Colorado, Denver

Signed by:
By: Lucinda Bliss
601C0B7D7E834DA...

11/24/2025
Lucinda Bliss
Dean of the College of Arts and Media
University of Colorado, Denver

EXHIBIT A

ACC Course	ACC Course Title	Corresponding CU Denver Course	Credits
MUS 1067	Music Business	MUSC 2700 – Introduction to Music Business	3
MUS 1069	Project Management for Musicians	Elective	3
MUS 2060	The Business of Live Music Performance	MUSC 3690 – Concert Promotion & Venue Management	3
MUS 2063	Music Publishing	MUSC 3755 – Music Publishing	3
MUS 2067	Music Marketing Strategies	MUSC 3210 – Music/Entertaining Marketing	3
MUS 2084	Internship	Elective	1
Total Credits			16

EXHIBIT B

The following is a list of de-identified data to be produced by Institution to ACC on an annual basis for purposes of tracking student success in the CU Denver Transfer Program based on demographics:

- Continued enrollment vs. no longer enrolled
- Cumulative GPA
- Attempted credits
- Cumulative credits
- Earned credential
- Disaggregated by race/ethnicity and gender
- Disaggregated by program
- Comparison success data for non-transfer students